

2021

Global Sustainability Progress Report

Data Tables





Data Tables

| Financials | 2015 | 2019 | 2020 | 2021 |
|---|-------------|-------------|-------------|---------------|
| Total environmental expenditures (\$M) | \$173 | \$221 | \$154 | \$198 |
| Capital | \$61 | \$112 | \$63 | \$73 |
| O&M | \$96 | \$96 | \$78 | \$113 |
| Government payments and R&D | \$16 | \$13 | \$13 | \$12 |
| Assets (\$B) | \$14.8 | \$15.3 | \$17.5 | \$17.8 |
| Donations and community investments (\$M) | \$29 | \$28 | \$42.2 | \$37.4 |
| Percent of net income | 2.90% | 1.10% | 1.56% | 1.78% |
| Union Membership¹ | | 2019 | 2020 | 2021 |
| Percentage of North American employees with union membership¹ | | 27% | 26% | 24% |

1. The percentage of unionized workers is approximately 22% of our workforce in many countries. However, in many countries, union membership is considered a private matter and may not be tracked for those countries. Furthermore, in some countries, employees are subject to union agreements who are not union members specifically.



| Turnover (Global) | 2019 | 2020 | 2021 |
|--------------------------|-------------|-------------|---------------|
| Total | 20.80% | 16.85% | 19.50% |
| Voluntary | 14.00% | 10.31% | 13.70% |
| Involuntary | 6.80% | 6.54% | 5.80% |

| Full-Time Employee Diversity | 2019 | 2020 | 2021 |
|---|-------------|-------------|--------------|
| Women | 30.9% | 30.1% | 30.8% |
| Women in management | 34.2% | 35.0% | 36.8% |
| Ethnic minorities (U.S.) | 21.0% | 21.1% | 21.8% |
| Ethnic minorities in management (U.S.) | 17.9% | 18.9% | 19.6% |

| Board of Directors Diversity | 2019 | 2020 | 2021 |
|-------------------------------------|-------------|-------------|--------------|
| Independent members | 92.3% | 91.7% | 92.3% |
| Women | 38.5% | 33.3% | 38.5% |
| Minority group membership | 36% | 33.3% | 30.8% |
| Total Board members | 13 | 12 | 13 |
| Directors age 50+ | 11 | 11 | 12 |



| Kimberly-Clark Employee Safety | 2019 | 2020¹ | 2021¹ |
|---|-------------|-------------------------|-------------------------|
| Fatalities | 0 | 2 | 2 |
| Total Reportable Incident Rate (TRIR) | 0.18 | 0.24 | 0.21 |
| Lost-time Reportable Incident Rate (LTRIR) | 0.13 | 0.18 | 0.13 |
| Safety compliance penalties | \$13,260 | \$14,494 | \$8,830 |

1. Kimberly-Clark de Mexico (KCM) is included in Occupational Safety Metrics, but not in other KPIs addressed in this report. Both fatalities in 2020 and one fatality in 2021 occurred in KCM facilities. KCM is partially owned by the public, and its stock is publicly traded in Mexico. As of December 31, 2021, Kimberly-Clark's ownership interest in KCM was 47.9 percent.

TRIR: Work-related events that result in fatalities, temporary or permanently disabling injuries, or illnesses, per 200,000 hours worked per annum.

LTRIR: Reportable injuries/illnesses that result in time away from work or restricted work, per 200,000 hours worked per annum.

| Community & Employee Contributions (\$ Million) | 2019 | 2020 | 2021 |
|--|-------------|-------------|----------------|
| Community partners grants to U.S. employee-chosen charities | \$0.30 | \$0.23 | \$0.16 |
| Value of matching gift contributions made by U.S. employees | \$1.30 | \$1.40 | \$1.19 |
| Value of product donations | \$12 | \$16.48 | \$10.60 |
| Global cash donations | \$16.30 | \$25.73 | \$26.77 |
| Total global (product & cash) donations | \$28.30 | \$42.20 | \$37.40 |
| Employee giving | \$3.80 | \$3.31 | \$2.90 |
| U.S. employee volunteer hours | 84,431 | 61,939 | 24,238 |



| Social Impact (Lives) | 2015-2018 | 2019 | 2020 | 2021 | TOTAL |
|-------------------------------------|-------------------|------------------|------------------|-------------------|-------------------|
| Access to sanitation | 2,819,396 | 1,062,015 | 43,853 | 57,827 | 3,983,091 |
| Helping children thrive | 10,530,262 | 915,504 | 4,787,025 | 5,631,785 | 21,864,576 |
| Empowering women & girls | 1,140,725 | 643,625 | 1,421,703 | 8,291,169 | 11,497,222 |
| COVID-19/other | N/A | N/A | 2,309,105 | 1,733,235 | 4,042,340 |
| Total | 14,490,383 | 2,621,144 | 8,561,686 | 15,714,016 | 41,387,229 |

| Social Compliance Audit Results | 2019 | 2020 | 2021 |
|---|------------------------------------|------------------------------------|---|
| Number of in-scope suppliers | 544 | 418 | 473 |
| Facilities audited | | | |
| Kimberly-Clark branded audits ¹ | 101 | 61 | 81 |
| Customer branded audits ² | 122 | 111 | 90 |
| All Audited Facilities with Critical or Major Findings | | | |
| All sites | 56 | 50 | 83 |
| | 5.3 percent of in-scope suppliers | 12 percent of in-scope suppliers | 17.5 percent of in-scope suppliers |
| All Audited Facilities with Findings | | | |
| All sites | 156 | 144 | 142 |
| | 28.7 percent of in-scope suppliers | 34.4 percent of in-scope suppliers | 30.0 percent of in-scope suppliers |

1. Kimberly-Clark branded audits refer to audits measured against Kimberly-Clark compliance standards.

2. Customer branded audits refer to audits measured against customer-specific compliance standards.



Social Compliance Audit Results

2019

2020

2021

Critical or Major Findings by Category (All Audited Facilities):

| | 2019 | 2020 | 2021 |
|--|---|---|--|
| Health & safety | 47 facilities (76 total mandatory health and safety findings) | 44 facilities (55 total mandatory health and safety findings) | 53 facilities (98 total mandatory health and safety findings) |
| Child labor | 0 facilities (0 total major child labor findings) | 0 facilities (0 total major child labor findings) | 0 facilities (0 total major child labor findings) |
| Potential forced labor indicators ³ | 9 facilities (9 total findings of potential forced labor indicators) | 5 facilities (5 total findings of potential forced labor indicators) | 9 facilities (21 total findings of potential forced labor indicators) |
| Freedom of association | 1 facility (1 total major freedom of association findings) | 1 facilities (1 total major freedom of association findings) | 2 facilities (2 total major freedom of association findings) |
| Discrimination | 2 facilities (2 total major discrimination findings) | 2 facility (2 total major discrimination findings) | 1 facility (2 total major discrimination findings) |

3. Forced labor indicators are conditions that indicate the potential for forced labor in an operation, such as worker movement, restrictions, recruitment fees, withholding of worker documents, or other similar findings.



Fiber

Fiber Purchases (Million MT)¹

| | 2011 (baseline) | 2019 | 2020 | 2021 |
|---|-----------------|-------------|-------------|--------------|
| Virgin fiber | 2.48 | 2.3 | 2.4 | 2.3 |
| Virgin Wood Baled Pulp (tissue products) | | | | 1.76 |
| Virgin Wood Fluff Pulp (personal care products) | | | | 0.54 |
| % of total | 70.3% | 74.9% | 75.5% | 80.7% |
| Recycled fiber | 1.05 | 0.77 | 0.78 | 0.55 |
| % of total | 29.7% | 25.1% | 24.5% | 19.3% |
| Total fiber used | 3.53 | 3.07 | 3.18 | 2.85 |

Virgin Fiber Sourcing By Pulp Mill Country of Origin (%) - (Million MT)

| | 2021 |
|---------------------------|------------------------|
| Brazil | 46% 1.07 |
| Canada | 13% 0.29 |
| Chile | 3% 0.08 |
| Finland | 3% 0.07 |
| Portugal | 1% 0.03 |
| South Africa | 2% 0.04 |
| Sweden | 6% 0.14 |
| United States | 25% 0.57 |
| Italy, New Zealand, Spain | 1% 0.01 |

1. Direct Purchases.



| Fiber Sourcing by Certification Type (%) | 2011 (baseline) | 2019 | 2020 | 2021 |
|--|------------------------|-------------|-------------|-------------|
| Virgin fiber from environmentally responsible sources | 100% | 100% | 100% | 100% |
| Forest Stewardship Council (FSC) | 47% | 63% | 62% | 67% |
| Sustainable Forest Initiative (SFI) | 30% | 35% | 28% | 19% |
| Program for the Endorsement of Forest Certification (PEFC) | 6% | 2% | 10% | 5% |
| CERFLOR (Brazil) | 6% | 0% | 0% | 0% |
| Canadian Standards Association (CSA) | 5% | 0% | 0% | 0% |
| Forest Stewardship Council Controlled Wood (FSC-CW) | 8% | 0% | 0% | 8% |
| Not Certified | 0% | 0% | 0% | 0% |

| Environmentally Preferred Tissue Fiber (% Global) | 2011 (baseline) | 2019 | 2020 | 2021 |
|--|------------------------|-------------|-------------|-------------|
| Environmentally preferred fiber | 74% | 84% | 84% | 87% |
| FSC® chain-of-custody certified virgin wood fiber | 39% | 54% | 54% | 63% |
| Recycled fiber | 35% | 31% | 29% | 24% |
| Alternative non-wood fibers¹ | 0% | 0% | 0% | 0% |

| Environmentally Preferred Tissue Fiber (% North America) | 2011 (baseline) | 2019 | 2020 | 2021 |
|---|------------------------|-------------|-------------|-------------|
| Environmentally preferred fiber | 84% | 76% | 75% | 82% |
| FSC® chain-of-custody certified virgin wood fiber | 56% | 43% | 49% | 57% |
| Recycled fiber | 28% | 33% | 26% | 25% |
| Alternative non-wood fibers¹ | 0% | 0% | 0% | 0% |

1. Data represents Kimberly-Clark and equity affiliates; In 2021, Kimberly-Clark Australia purchased 1,458 tons of Bamboo alternative non-wood fibers for bath tissue.



| Chlorine Free Wood Pulp Purchases | 2011 (baseline) | 2019 | 2020 | 2021 |
|--|------------------------|-------------|-------------|-------------|
| Elemental Chlorine Free (ECF) | 97% | 98% | 98% | 100% |
| Total Chlorine Free (TCF) | 3% | 2% | 2% | 0% |

| Natural Forest fiber use (MT) | 2011 (baseline) | 2019 | 2020 | 2021 |
|--|------------------------|-------------|-------------|----------------|
| Virgin fiber from Natural Forest sources | 756,531 | 522,201 | 609,421 | 501,626 |
| % Reduction of Natural Forest Fiber | N/A ¹ | 31% | 19% | 34% |

Natural Forest Fiber Sourcing By Country (%)

| based on pulp mill country of origin | 2021 |
|---|-------------|
| Canada | 59% |
| Finland | 14% |
| Sweden | 27% |

FSC CoC Certified Natural Forest Fiber Sourcing By Country (%)

| based on pulp mill country of origin | 2021 |
|---|-------------|
| Canada | 77% |
| Finland | 10% |
| Sweden | 49% |

1. 2011 base year for 25% reduction target by 2025.



Carbon Footprint

Greenhouse Gas Emissions (Thousands MTCO₂e)

| Location Based | 2015 (baseline) | 2019 | 2020 | 2021 |
|--|-----------------|--------------|--------------|--------------|
| Total GHG Emissions: Scope 1 + Scope 2 Location Based | 4,928 | 3,894 | 3,686 | 3,504 |
| Direct GHG Emissions¹ | 2,230 | 1,953 | 1,800 | 1,772 |
| Indirect GHG Emissions - Location Based² | 2,698 | 1,941 | 1,886 | 1,732 |
| Breakdown by gases Scope 1+2 Location Based | | | | |
| Carbon Dioxide (CO ₂) | 4,903 | 3,879 | 3,672 | 3,491 |
| Methane (CH ₄ in CO ₂ e) | 6 | 4 | 3 | 3 |
| Nitrous Oxide (N ₂ O in CO ₂ e) | 20 | 13 | 12 | 10 |
| Carbon Dioxide (CO ₂) | 4,903 | 3,879 | 3,672 | 3,491 |
| Methane (Thousands MTCH ₄) | 0.23 | 0.15 | 0.13 | 0.11 |
| Nitrous Oxide (Thousands MTN ₂ O) | 0.07 | 0.04 | 0.04 | 0.03 |
| Total GHG Emissions: Scope 1 + Scope 2 Market Based | 4,972 | 3,565 | 3,342 | 2,950 |
| Direct GHG Emissions¹ | 2,230 | 1,953 | 1,800 | 1,772 |
| Indirect GHG Emissions - Market Based² | 2,742 | 1,612 | 1,542 | 1,178 |
| Breakdown by gases Scope 1+2 Market Based | | | | |
| Carbon Dioxide (CO ₂) | 4,947 | 3,552 | 3,331 | 2,941 |
| Methane (CH ₄ in CO ₂ e) | 6 | 3 | 2 | 2 |
| Nitrous Oxide (N ₂ O in CO ₂ e) | 19 | 6 | 5 | 5 |

1. Source of Scope 1 emission factors are US Environmental Protection Agency (EPA) Emission Factor Hub – 2009 and Natural Gas Emission Factors aligned with EU ETS for sites in Europe.
 2. Source of Scope 2 emission factors are International Energy Agency (IEA) data, 2021 update -Emission Factors Database, US Environmental Protection Agency (EPA) eGrid Subregion Emission Factors – 2019, and AIB_2020_Residual_

Mix_Results (Version 1.0,2021-05-31), table 2.
 Carbon Footprint data's Statement of Energy Consumption & GHG Emissions and letter of Independent Accountant's Review Report available in 2021 GRI Appendices A & B Visit: <https://www.global.kimberly-clark.com/en-us/esg/downloads>



Greenhouse Gas Emissions (Thousands MTCO₂e) Location Based

| | 2015 (baseline) | 2019 | 2020 | 2021 |
|--|-----------------|-----------|-----------|-----------|
| Carbon Dioxide (CO ₂) | 4,947 | 3,552 | 3,331 | 2,941 |
| Methane (Thousands MTCH ₄) | 0.22 | 0.12 | 0.10 | 0.09 |
| Nitrous Oxide (Thousands MTN ₂ O) | 0.06 | 0.02 | 0.02 | 0.02 |
| Biogenic CO₂ Emissions (Scope 1+2) | 356 | 90 | 90 | 61 |
| Biogenic CO ₂ Emissions Scope 1 | 327 | 37 | 32 | 26 |
| Biogenic CO ₂ Emissions Scope 2 | 29 | 53 | 58 | 35 |

Greenhouse Gas Emissions (Thousands MTCO₂e)

| | 2015 (baseline) | 2019 | 2020 | 2021 |
|---|-----------------|---------------|---------------|---------------|
| Total GHG Emissions: Scope 3³ | 13,552 | 13,393 | 13,177 | 12,591 |
| Categories | | | | |
| Category 1 - Purchased Goods & Services | 7,162 | 7,414 | 7,674 | 7,425 |
| Category 2 - Capital Goods | 649 | 695 | 664 | 530 |
| Category 3 - Fuel & Energy Related Activities | 1,265 | 1,327 | 1,287 | 1,221 |
| Category 4 - Upstream Transport and Distribution | 1,283 | 1,267 | 1,261 | 1,212 |
| Category 5 - Waste Generated in Operations | 269 | 312 | 268 | 274 |
| Category 6 - Business Travel | 83 | 81 | 54 | 19 |
| Category 7 - Employee Commuting | 21 | 20 | 13 | 12 |
| Category 12- End of Life Treatment of Sold Products | 2,432 | 1,907 | 1,595 | 1,568 |
| Category 15 - Investments | 388 | 369 | 361 | 330 |

3. Source of the Scope 3 emission factors are Sphera's LCA GABI Service Pack 39, Library of emissions factors, US GHG emissions and sinks: 1990-2018 (Feb 2020), Table VM-1 of the Federal Highway Administration Highway Statistics 2018, and Bureau of Transportation Statistics, National Transportation Statistics for 2019.

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| Greenhouse Gas Intensity (MTCO₂e/ Metric Ton of Production) | 2015 (baseline) | 2019 | 2020 | 2021 |
|---|------------------------|-------------|-------------|-------------|
| GHG Emissions Intensity Scope 1+2 - Market Based | 0.97 | 0.71 | 0.66 | 0.60 |
| GHG Emissions Intensity Scope 1 | 0.44 | 0.39 | 0.36 | 0.36 |
| GHG Emissions Intensity Scope 2 - Market Based | 0.54 | 0.32 | 0.31 | 0.24 |
| GHG Emissions Intensity Scope 3 | 2.66 | 2.66 | 2.61 | 2.58 |

| Greenhouse Gas Emissions (Thousands MTCO₂e) | 2015 (baseline) | 2019 | 2020 | 2021 |
|---|------------------------|-------------|-------------|-------------|
| GHG emissions reduction from actions, projects and initiatives | 118 | 211 | 190 | 344 |
| Other Pollutant Gases | | | | |
| NO _x | 2.6 | 1.6 | 1.2 | 1.1 |
| SO ₂ | 1.9 | 1.3 | 0.0 | 0.2 |
| Reduction by conservation and efficiency initiatives | 807 | 1,200 | 617 | 459 |



| ENERGY (Trillion Joules) | 2015 (baseline) | 2019 | 2020 | 2021¹³ |
|---|------------------------|---------------|---------------|--------------------------|
| Total Non-Renewable Fuels Consumed | 38,405 | 37,055 | 34,973 | 34,594 |
| Coal | 5,478 | 1,254 | 189 | 126 |
| Fuel Oil | 264 | 20 | 255 | 99 |
| Natural Gas | 31,658 | 34,519 | 33,291 | 33,247 |
| Propane Gas | 802 | 295 | 298 | 318 |
| Butane | 1 | | | |
| Liquified Petroleum Gas (LPG) | 203 | 968 | 939 | 804 |
| Total Renewable Fuels Consumed | 3,882 | 564 | 483 | 372 |
| Biofuel Purchased | 3,882 | 564 | 483 | 372 |
| Electricity , Heating, Cooling and Steam Purchased | 19,133 | 18,236 | 17,803 | 16,339 |
| Electricity Purchased | 18,148 | 16,912 | 16,324 | 14,788 |
| Renewable Electricity Purchased | 8 | 112 | 220 | 514 |
| Total Steam Purchased | 977 | 1,194 | 1,245 | 1,023 |
| Total Hot Water Purchased | | 17 | 13 | 14 |
| Self-Generated Electricity, Heating, Cooling and Steam | 4 | 15 | 26 | 37 |
| Renewable Electricity Generated | 4 | 15 | 18 | 28 |
| Biofuel Generated for Steam | | | 8 | 9 |
| Electricity, Heating, Cooling and Steam Sold | 922 | 655 | 573 | 542 |
| Electricity Sold | 922 | 655 | 573 | 542 |
| Total Energy Consumption | 60,502 | 55,215 | 52,712 | 50,800 |
| Energy Intensity (GJ/Metric Ton of Production) | 11.86 | 10.97 | 10.46 | 10.40 |

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Water Footprint

| Process Fresh Water Use (Million Cubic Meters) | 2015 (baseline) | 2019 | 2020 | 2021 |
|--|-----------------|-------------|-------------|--------------|
| Surface | 44.8 | 37.5 | 40.8 | 42.7 |
| % of total | 49% | 43% | 47% | 48% |
| Municipal | 27.3 | 30.8 | 28.1 | 28.8 |
| % of total | 30% | 36% | 32% | 32% |
| Groundwater | 20 | 18.4 | 18.6 | 17.3 |
| % of total | 22% | 21% | 21% | 19% |
| Total water use | 92.1 | 86.7 | 87.6 | 88.8 |
| Change from previous year | -2% | -4.20% | 1.03% | 1.41% |
| Water use efficiency (m³ / MT of Production) | 19.2 | 18.8 | 18.6 | 19.4 |

| Process Effluent Discharge Destinations (%) | 2015 (baseline) | 2019 | 2020 | 2021 |
|---|-----------------|------|------|------------|
| Surface | 89% | 87% | 88% | 89% |
| Municipal | 11% | 13% | 12% | 11% |



| Actual Water Use at Mills in Water-Stressed Regions¹ | 2015 (baseline) | 2019 | 2020 | 2021 |
|--|------------------------|------------------|------------------|------------------|
| Tissue Mills Sub-Total Water Use | 10,441,933 | 7,384,938 | 6,164,981 | 5,953,608 |
| Non-Tissue Mills Sub-Total Water Use ² | 3,756 | 903,568 | 886,493 | 894,901 |
| Grand Total | 10,445,689 | 8,288,506 | 7,051,474 | 6,848,509 |
| % Reduction since 2015 | N/A³ | 21% | 33% | 34% |

1. Water stressed mills are identified by cross reference of manufacturing site locations and high water stressed regions as indicated by the World Resource Institute Aqueduct Water Risk Atlas.

2. Water data collection for the majority of non-tissue mills began in 2017.

3. Baseline of 2015 - % reduction not applicable.



Plastics and Waste Footprint

Nonhazardous Manufacturing Waste (% of total nonhazardous waste)¹

| | 2015 (baseline) | 2019 | 2020 | 2021 |
|---|-----------------|-------------|-------------|--------------|
| Reused | 16.7% | 2.7% | 4.5% | 3.5% |
| Recycled | 20.3% | 25.2% | 26.7% | 27.0% |
| Alternative Daily Cover, Mine Reclamation and Liquid Solidification | 40.0% | 55.4% | 55.7% | 52.8% |
| Composted | 2.0% | 2.3% | 2.5% | 3.3% |
| Converted to energy | 12.7% | 8.0% | 6.0% | 5.9% |
| Incineration without heat recovery | 0.7% | 0.5% | 0.1% | 0.1% |
| Landfilled | 7.6% | 5.9% | 4.3% | 4.4% |
| Other | N/A | 0.1% | 0.2% | 0.1% |
| Total nonhazardous waste (Million MT) | 1.15 | 1.09 | 0.91 | 0.94 |

1. At Kimberly-Clark, all waste data is collected by mass except a portion of liquid waste which is collected by volume in liters with a conversion factor of 1 liter = 1 kilogram. Exceptions on goal to achieve zero waste to landfill by 2022 excludes major construction and demolition debris as well as regulated or mandated disposal methods.



Hazardous Manufacturing Waste¹ (% of total hazardous waste)

| | 2015 (baseline) | 2019 | 2020 | 2021 |
|------------------------------------|-----------------|-------------|-------------|-------------|
| Biological treatment | 0.3% | 0.8% | 18.5% | 19.2% |
| Recycled | 22.6% | 9.9% | 9.0% | 3.9% |
| Incineration without heat recovery | 36.3% | 38.9% | 31.3% | 32.4% |
| Chemical treatment | 26.6% | 3.7% | 6.0% | 6.7% |
| Surface impoundment | 0.0% | 0.0% | 0.0% | 0.0% |
| Thermal treatment | 0.6% | 0.7% | 0.6% | 0.4% |
| Permanent storage | 0.5% | 0.1% | 0.7% | 0.1% |
| Landfilled | 6.8% | 10.8% | 10.7% | 2.9% |
| Blended fuel | 6.3% | 29.6% | 18.5% | 19.2% |
| Deep well injection | 0.0% | 0.0% | 0.0% | 0.0% |
| Mandated waste | N/A | 5.5% | 3.4% | 4.0% |
| Total hazardous waste (kg) | 1.33 | 1.21 | 1.31 | 2.43 |

Manufacturing Waste Efficiency

| | 2015 (baseline) | 2019 | 2020 | 2021 |
|---|-----------------|------|------|------|
| Waste per Metric Ton of Production (MT/MT of Production) | 0.23 | 0.21 | 0.18 | 0.19 |

1. At Kimberly-Clark, all waste data is collected by mass except a portion of liquid waste which is collected by volume in liters with a conversion factor of 1 liter = 1 kilogram.



Materials Consumption and Production

| | 2019 | 2020 | 2021 |
|---|-------------|-------------|-------------|
| Total production volume (Million MT of Production) | 5.03 | 5.04 | 4.88 |
| Materials used (Million MT) | 5.42 | 5.53 | 5.20 |
| Fiber | | | |
| Virgin fiber - product | 2.29 | 2.49 | 2.31 |
| Recycled fiber | 1.08 | 0.88 | 0.82 |
| Fiber based packaging | 0.65 | 0.66 | 0.61 |
| Plastic | | | |
| Plastic product materials | 0.61 | 0.60 | 0.63 |
| Plastic packaging materials | 0.11 | 0.10 | 0.09 |
| Chemicals | | | |
| Chemicals | 0.18 | 0.17 | 0.15 |
| Other | | | |
| Other renewable - (i.e., core stock, pallets) | 0.04 | 0.14 | 0.07 |
| Other non-renewable - (i.e., tape, adhesives, binders & absorbents) | 0.46 | 0.50 | 0.52 |



| Non-renewable materials used | 2019 | 2020 | 2021 |
|-------------------------------------|-------------|-------------|------------------|
| Total Weight | 1,359,674 | 1,361,795 | 1,392,322 |

| Renewable materials used | 2019 | 2020 | 2021 |
|---------------------------------|-------------|-------------|------------------|
| Total Weight | 4,064,031 | 4,165,691 | 3,805,772 |

| Percentage of recycled input materials used to manufacture primary products and services | 2019 | 2020 | 2021 |
|---|-------------|-------------|------------------|
| Total Weight of Materials | 5,423,704 | 5,527,486 | 5,198,094 |
| Total Recycled Input Materials | 1,083,052 | 881,985 | 824,590 |
| Percentage of recycled inputs used | 20.0% | 16.0% | 15.9% |

Note Global data management is built upon purchased material goods data converted into weight through estimated factors. Data is to be considered as estimated and Kimberly-Clark will continue to refine as the program develops. We do not currently account for raw materials not purchased by Kimberly-Clark for purchased products.

